



Exterran Corporation Investor Presentation

Scotia Howard Weil Energy Conference

www.exterran.com



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Any forward looking statement speaks only as of the date on which such statement is made and obligation to correct or update any forward looking statement, whether as a result of new information, future events, or otherwise, except as required by applicable law. These forward looking statements are also affected by the risk factors, forward looking statements and challenges and uncertainties described in the 2018 Form 10-K for the year ended December 31, 2018, and those set forth from time to time in our filings with the Securities and Exchange Commission, which are currently available on the SEC's website, www.sec.gov. The discussion of these risks is specifically incorporated by reference into this presentation. Except as required by law, we expressly disclaim any intention or obligation to revise or update any forward looking statements whether as a result of new information, future events or otherwise.



INTEGRITY

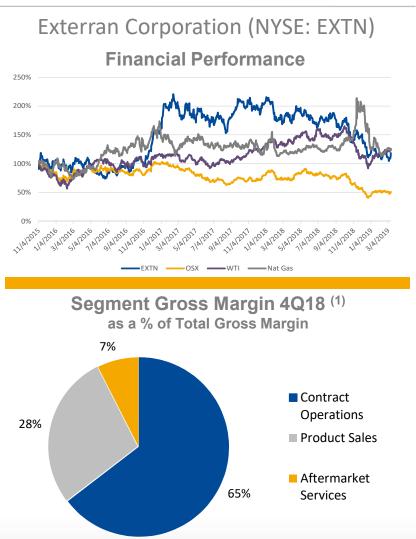
We are reliable and transparent.

Who We Are

Company Overview



- Systems and Process Company for oil, gas, water and power
- Provider of hydrocarbon processing facilities along with production and treating equipment
- Strong balance sheet and fiscally disciplined for our investors, employees and customers
- Global footprint with local presence operating in approximately 25 countries
- Company recently announced \$100 million share buyback authorization.



⁽¹⁾ Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense)

Key Investment Highlights



| Leveraged to Production Amidst Global Infrastructure Build-out |
|--|
| |
| Integrated Business Model to Deliver Value Proposition |
| |
| Significant Exposure to Recurring Revenue with Stable Margins |
| |
| Global Footprint in Key Hydrocarbon Production Regions, with Key Customers |
| |
| Focused on Driving Returns and Shareholder Value |
| |
| |

A Systems Approach ...





- **Transmission Systems**
- ✓ Oil Treating & Conditioning
- ✓ Storage

- ✓ Gas Dehydration
- ✓ Gas Conditioning
- ✓ Gas Processing Residue
- ✓ Gas Turbine Fuel Boosting
- ✓ Gas Lift & Reinjection

- for recycling
- ✓ De-Sanding
- ✓ De-Oiling

- ✓ On-site generator packages, controls and site distribution
- ✓ Grid alternative solutions for processing plants and compression stations

Focusing on Oil, Gas, Water And Power



CURIOSITY

We are inquisitive because we want to learn and grow.

Operational Segments

An Integrated Business Model





 Complete O&M services, performance guarantees

IOC customers

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Value Proposition for ECO

- Full-suite project design, manufacturing,
 operations and maintenance expertise drive
 "stickiness" of customer relationships
- ✓ Large scale infrastructure in the field with significant switching costs for customers
- ✓ Stable cash flows...Gross Margins were over
 66% for 2018
- ✓ Substantial, long-term visibility and stability...backlog \$1.4B (4Q18), historical renewal rate ~85%



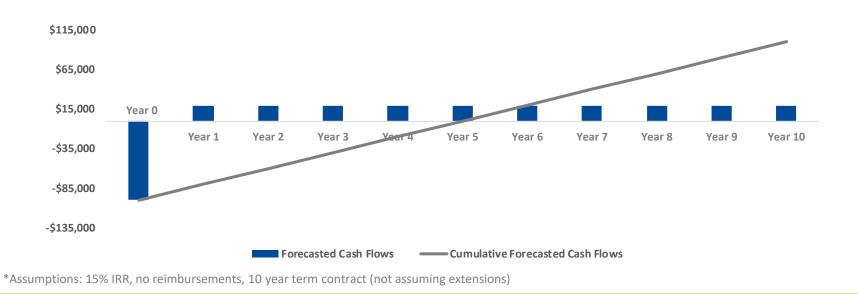


DBOOM – Design, Build, Own, Operate, Maintain



Hypothetical ECO Cash Flow Scenario



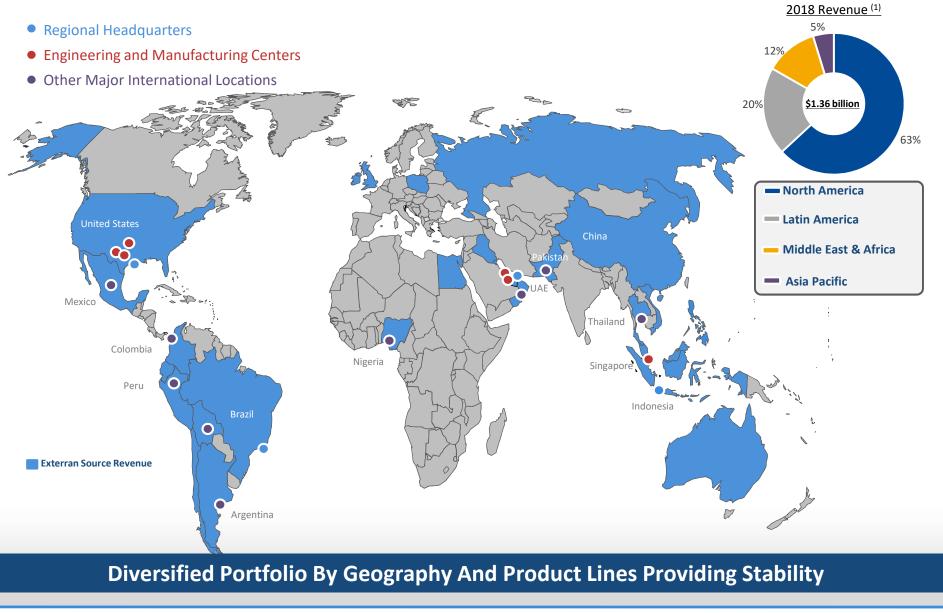


- ✓ CAPEX incurred prior to commencement of project
- ✓ Larger contracts generally require partial customer reimbursement of our CAPEX
- ✓ Revenue/margin booked on P&L over life of contract, targeting mid-teen IRRs
- ✓ IRR calculation does not assume renewals, which typically occurs 85% of the time

Customer Relationships (NOCs and Majors) along with Operating Expertise

Global Business, Local Expertise





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Focus on ESG



| n Performing rganization | •Building, developing and training global talent to perform with integrity and excellence | OUR | CORE VALUE |
|-----------------------------|--|-----------|--------------------------------|
| erating ellence | •Committed to safety and reliability | CURIOSITY | INTEGRITY |
| mic and nmental iency | •Providing products and services which are cost efficient and reduce customer and community environmental impact | | |
| e Work rce | •Multigenerational workforce located in 25 countries with over 75% of workforce comprised of foreign nationals hired locally | COURAGE | COLLABORATION |
| gned ensation ctices | •60% of CEO's compensation at risk , robust stock ownership guidelines, performance metrics consistent with Company's goals and strategy | | DPLE + SAFET Our Foundation |

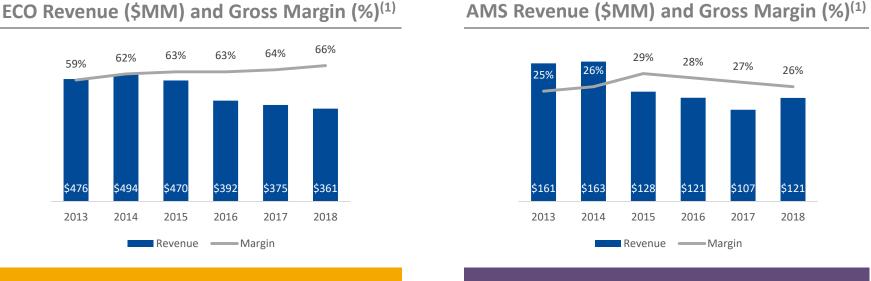


ACCOUNTABILITY

We take responsibility for our actions.

Financials and Liquidity





ECO Revenue (\$MM) and Gross Margin (%)⁽¹⁾

Maintaining margin levels during fluctuations in the commodity markets

- Margin dollars remain consistent despite oil price degradation \checkmark
- ✓ Midstream buildout should drive growth going forward

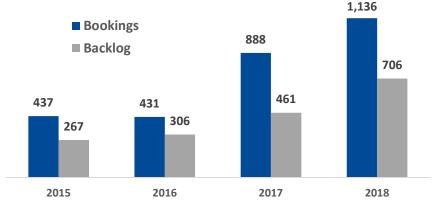
Strong Margins on Recurring Revenue Streams ... Stable Through Cycles

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(1) Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization 14 expense). Gross margin percentage is defined as gross margin divided by revenue.

- Product sales bookings generating continuous revenue streams and raising backlog position
- ✓ Bookings of \$1.1B in 2018 the most since the spin
- Continued steady ECO backlog ...new projects awarded ensuring long term profit and cash flow generation
- ✓ ECO backlog stood at \$1.4 billion as of 4Q18, flat with 3Q18

Product Sales Backlog and Bookings (\$MM)



Healthy backlog as we enter 2019

Meaningful Opportunities Across Product Lines Ensuring Long Term Profit And Cash Flow



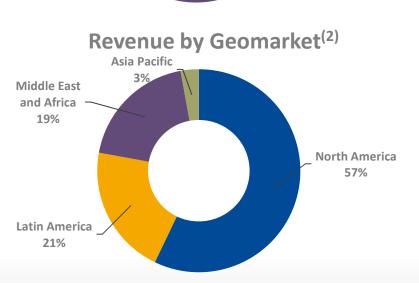


Aftermarket

10%

| | 3Q 2018 | 4Q 2018 | Seq ∆ | 4Q 2017 | ΥοΥ Δ |
|-------------------------------|---------|---------|-------|---------|-------|
| Contract Operations | \$85 | \$88 | 4% | \$95 | -8% |
| Aftermarket | \$30 | \$32 | 7% | \$30 | 5% |
| Product Sales | \$220 | \$212 | -4% | \$212 | 0% |
| Total Revenues | \$335 | \$332 | -1% | \$338 | -2% |
| Gross Margin ⁽¹⁾ | | | | | |
| Contract Operations | \$57 | \$62 | 8% | \$61 | 1% |
| Aftermarket | \$8 | \$7 | -9% | \$8 | -12% |
| Product Sales | \$32 | \$27 | -16% | \$24 | 9% |
| Total Gross Margin | \$97 | \$95 | -1% | \$94 | 2% |
| Gross Margin % ⁽¹⁾ | | | | | |
| Contract Operations | 67% | 70% | 255 | 64% | 575 |
| Aftermarket | 26% | 22% | -397 | 26% | -424 |
| Product Sales | 14% | 13% | -190 | 12% | 100 |
| Total Gross Margin % | 29% | 29% | -20 | 28% | 96 |

Revenue by Segment ⁽²⁾ Contract Operations 26%



Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross
margin percentage is defined as gross margin divided by revenue. See Appendix for detailed reconciliation of
Total Gross Margin.

Product Sales

64%

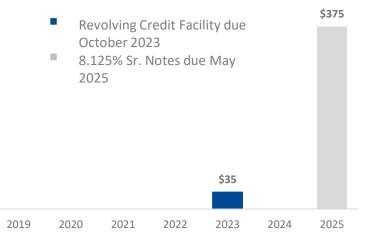
(2) For the quarter ended December 31, 2018



Liquidity Summary

| In Millions | December 31, 2018 |
|--|-------------------|
| Revolving Credit Facility Capacity | \$700 |
| Borrowings Under Facility | (\$35) |
| Letters of Credit | (\$57) |
| Revolving Credit Facility Availability | \$578 |
| Cash | \$19 |
| Total Liquidity | \$597 |

Debt Maturity Schedule (\$MM)



- ✓ 2019 committed growth CAPEX slated around \$170 million
- ✓ Total CAPEX of \$205-215 million
- ✓ Reimbursable CAPEX of \$115 million

 ✓ Optimal leverage between 2.0x-2.5x (1.8x 4Q18)

Capital Discipline Focused on Driving Shareholder Value



COLLABORATION

We work as One Exterran, committed to each other's success.

Exterran Water Solutions

Exterran Water Solutions





Our Value Proposition

- ✓ Complete produced water treatment solution
- ✓ Wide operating band (flow & water quality handling)
- Automated control system
- ✓ Integrated chemical & de-oiling skid

- ✓ Mobile units
- Lower capex costs potential
- Lower operating costs potential
- ✓ Potential for **reduction** of SWD (saltwater disposal)

Key Investment Highlights



| | Leveraged to Production Amidst Global Infrastructure Build-out |
|----------------|--|
| - 6 | |
| | Integrated Business Model to Deliver Value Proposition |
| | |
| | Significant Exposure to Recurring Revenue with Stable Margins |
| and the second | |
| | Global Footprint in Key Hydrocarbon Production Regions, with Key Customers |
| | |
| | Focused on Driving Returns and Shareholder Value |
| | |



COURAGE

We act as leaders to face challenges boldly and with confidence.

Appendix



Gross Margin Reconciliation

(\$ in thousands)

| (ș în thousanus) | | Q4-2017 | | Q3-2018 | | Q4-2018 |
|---|----|---------|----|---------|----|---------|
| | | | | | | |
| Income before income taxes | \$ | 5,165 | \$ | 11,150 | \$ | 11,092 |
| Selling, general and administrative | | 44,463 | | 45,103 | | 44,674 |
| Depreciation and amortization | | 29,714 | | 31,108 | | 31,601 |
| Long-lived asset impairment | | 5,700 | | 2,054 | | - |
| Restatement related charges (recoveries), net | | 408 | | (342) | | 42 |
| Restructuring and other charges | | 154 | | 264 | | 311 |
| Interest expense | | 7,497 | | 7,685 | | 7,430 |
| Other (income) expense, net | | 537 | | (285) | | 145 |
| Total gross margin | \$ | 93,638 | \$ | 96,737 | \$ | 95,295 |