



# Exterran Corporation 4Q18 Earnings Presentation

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### Forward Looking Statements



All statements in this presentation (and oral statements made regarding the subjects of this presentation) other than historical facts are forward looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements may include words such as "guidance," "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. These forward looking statements rely on a number of assumptions concerning future events and are subject to a number of uncertainties and factors that could cause actual results to differ materially from such statements, many of which are outside the control of Exterran Corporation ("Exterran", "we," "our" or "us") which could cause actual results to differ materially from such statements. Examples of forward looking information in this presentation include, but are not limited to: the industry fundamentals, including the attractiveness of returns and valuation, stability of cash flows, demand dynamics and overall outlook, and our ability to realize the benefits thereof; our expectations regarding future economic and market conditions and trends; our operational and financial strategies, including our underlying assumptions, planned capital expenditures and growth activities, our ability to successfully effect those strategies and the expected results therefrom; our financial and operational outlook, including additional payments expected to be received from Venezuela, and our ability to fulfill that outlook; demand and growth opportunities for our products and services; statements related to performance, profitability, structural and process improvement initiatives, the expected timing thereof, our ability to successfully effect those initiatives and the expected results therefrom and the operational

Any such forward looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond our control) and assumptions. While we believe that the assumptions concerning future events are reasonable, we caution that there are inherent difficulties in predicting certain important factors that could impact the future performance or results of our businesses. Among the factors that could cause results to differ materially from those indicated by such forward-looking statements are: local, regional, national and international economic conditions and the impact they may have on Exterran and its customers: Exterran's reduced profit margins or loss of market share resulting from competition or the introduction of competing technologies by other companies; Exterran's ability to secure new oil and gas product sales customers; conditions in the oil and gas industry, including a sustained imbalance in the level of supply or demand for oil or natural gas or a sustained low price of oil or natural gas; Exterran's ability to timely and cost-effectively execute projects; Exterran enhancing its asset utilization, particularly with respect to its fleet of compressors; Exterran's ability to integrate acquired businesses; employment and workforce factors, including the ability to hire, train and retain key employees; Exterran's ability to accurately estimate costs and time required under Exterran's fixed price contracts: liability related to the use of Exterran's products and services; changes in political or economic conditions in key operating markets, including international markets; changes in current exchange rates, including the risk of currency devaluations by foreign governments, and restrictions on currency repatriation; risks associated with Exterran's operations, such as equipment defects, equipment malfunctions and natural disasters; risks associated with cyber-based attacks or network security breaches; any non-performance by third parties of their contractual obligations, including the financial condition of our customers; changes in safety, health, environmental and other regulations; the results of governmental actions relating to Exterran's pending Securities and Exchange Commission investigation; and Exterran's indebtedness and its ability to fund its operations, capital commitments and other contractual cash obligations, including our debt obligations.

Any forward looking statement speaks only as of the date on which such statement is made and obligation to correct or update any forward looking statement, whether as a result of new information, future events, or otherwise, except as required by applicable law. These forward looking statements are also affected by the risk factors, forward looking statements and challenges and uncertainties described in the 2017 Form 10-K for the year ended December 31, 2017, and those set forth from time to time in our filings with the Securities and Exchange Commission, which are currently available on the SEC's website, www.sec.gov. The discussion of these risks is specifically incorporated by reference into this presentation. Except as required by law, we expressly disclaim any intention or obligation to revise or update any forward looking statements whether as a result of new information, future events or otherwise.

# Financial Highlights



- EBITDA, as adjusted<sup>(1)</sup> for 4Q18 of \$51.5 million, with EBITDA, as adjusted margin of 15%
- Exterran Contract Operations (ECO) backlog ended the year at \$1.4 billion.
   Booked over \$40 million in AMS orders as well.

Book to bill within Product Sales was 1.3x for full year 2018 driven by continued
 strong compression orders and steady processing and treating order flow

Free cash flow<sup>(1)</sup> was \$1.6 million for 4Q18. Leverage<sup>(2)</sup> was 1.8x at the end of 4Q18

Board authorized \$100 million share buyback through February 2022

See appendix for detailed reconciliation of EBITDA, as adjusted, EBITDA, as adjusted margin, and Free Cash Flow.
 Leverage is defined in our credit agreement as debt to adjusted EBITDA.

# 2018 Key Operational Highlights



### Orders Drive Backlog Higher

- ECO new orders in 2018 were over \$350 million with YE backlog at \$1.4 billion
- Products book to bill for 2018 was 1.3x providing a solid backlog of \$706 million as we enter 2019

### Key AMS Wins

- First year of AMS revenue growth since 2014
- Signed several multiyear contracts along with securing extensions on expiring contracts
- Developed U.S. field services team

### **EWS Commercial Win**

- First U.S. ECO win for EWS
- Further discussions with large NAM E&Ps underway
- Over \$25 million in total EWS orders since 3Q18 call

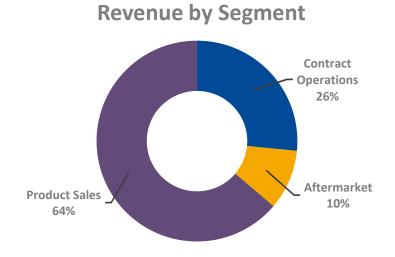






## 4Q 2018 Revenue Mix

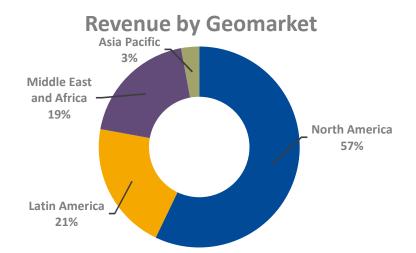




	3Q 2018	4Q 2018	Seq <b>A</b>	4Q 2017	ΥοΥ Δ
Contract Operations	\$85	\$88	4%	\$95	-8%
Aftermarket	\$30	\$32	7%	\$30	5%
Product Sales	\$220	\$212	-4%	\$212	0%
Total Revenues	\$335	\$332	-1%	\$338	-2%

Gross Margin <sup>(1)</sup>					
Contract Operations	\$57	\$62	8%	\$61	1%
Aftermarket	\$8	\$7	-9%	\$8	-12%
Product Sales	\$32	\$27	-16%	\$24	9%
Total Gross Margin	\$97	\$95	-1%	\$94	2%

Gross Margin % <sup>(1)</sup>			Seq∆(bps)	)	YoY ∆ (bps)
Contract Operations	67%	70%	255	64%	575
Aftermarket	26%	22%	-397	26%	-424
Product Sales	14%	13%	-190	12%	100
Total Gross Margin %	29%	29%	-20	28%	96



Revenue by Geomarket	3Q 2018	4Q 2018	Seq ∆	4Q 2017	ΥοΥ Δ
North America	\$215	\$190	-12%	\$217	-13%
Latin America	\$65	\$69	6%	\$80	-14%
Middle East and Africa	\$42	\$64	54%	\$26	143%
Asia Pacific	\$13	\$10	-27%	\$14	-33%
Total Product Revenue	\$335	\$332	-1%	\$338	-2%

(1) See appendix for detailed reconciliation of Total Gross Margin.

# 2019 Strategic Priorities



Execute large ECO wins and grow ECO backlog	
Build out North American service business	
Scale our EWS business globally	
Orive new product development to create differentiation	
Produce strong free cash flow while improving returns	



# CUSTOMER FOCUS

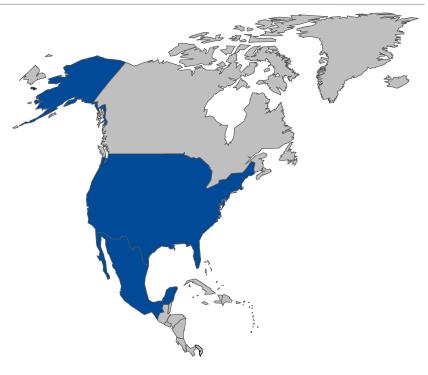
We do what we say and what is right for our customers.

# Macro Overview

### North America



- The U.S. remains one of our most robust markets given the demand for compression and processing and treating facilities.
- Lead times for key components remain inflated, customers planning for 2020 and beyond.
- Significant natural gas growth over next several years provides good visibility into P&T needs.
- Produced water treatment continues to gain traction around the industry.
- LNG demand is driving many investment decisions by players in the region.



### Latin America



- Argentina Vaca Muerta continuing momentum with additional opportunities to put assets to work in the country.
- Brazil IOC investments are a leading indicator for future growth.
- Bolivia interregional gas agreements and field developments signal continued demand.



# Middle East/Africa

- Robust region for EXTN with the largest capital growth opportunities internationally.
- Oman demand across product lines strong, including EWS.
- Kuwait large opportunities on the horizon driven by continued investments.
- Iraq, North Africa, Bahrain, and other African countries showing greater potential.





### Asia Pacific

- FPSO market is showing signs of resurgence.
- Regional expertise is an advantage in upcoming AMS opportunities, specifically around FPSO upgrades.
- LNG demand in the region could prove to be large longer-term play.







# ACCOUNTABILITY

We take responsibility for our actions.

# **Financial Overview**

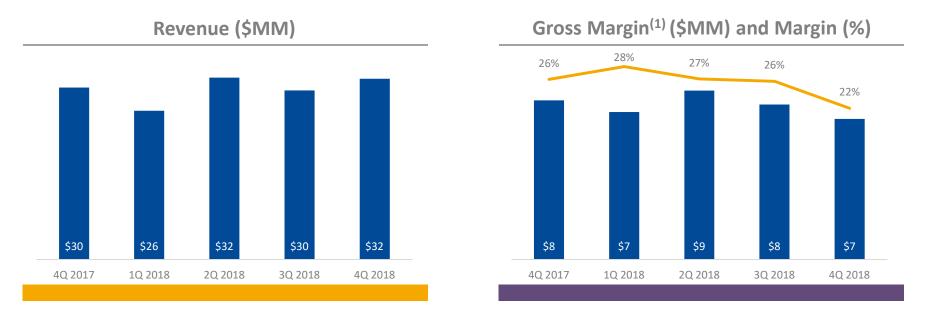




- Revenue was up 4% sequentially while margin rate was up 255 bps
- Margin rate increase driven by productivity gains and commercial negotiations
- ECO Backlog stands at \$1.4 billion, flat when compared to 3Q18

 Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.



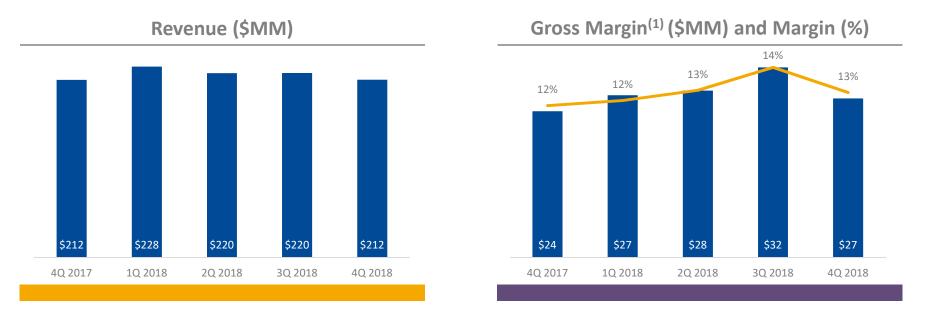


- Revenue was up 7% sequentially while margin rate declined 397 bps
- Commercial wins drove revenue increase while mix of parts sales contributed to margin decline
- Focus on core business as we exit non-strategic contracts and expand O&M

 Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

**Product Sales** 





- Revenue was down 4% with margin rate down 190 bps
- Negative mix and orders timing drove revenue and margin declines
- Bookings for the quarter were \$159 million, with backlog at quarter end of \$706 million

(1) Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.



### **Liquidity Summary**

In Millions	December 31, 2018
Revolving Credit Facility Capacity	\$700
Borrowings Under Facility	(\$35)
Letters of Credit	(\$57)
Revolving Credit Facility Availability	\$578
Cash	\$19
Total Liquidity	\$597

### Debt Maturity Schedule (\$MM)



- ✓ 2019 committed growth CAPEX slated around \$170 million
- ✓ Total CAPEX of around \$205-215 million
- ✓ Reimbursable CAPEX of \$115 million

 ✓ Optimal leverage between 2.0x-2.5x (1.8x 4Q18)

### **Capital Discipline Focused on Driving Shareholder Value**



d \$20 • Revenue up mid-teens
e low to Gross margin rate relatively flat sequentially
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### **Other Corporate Items**

- 1Q19 SG&A should be between \$44-46 million
- Cash taxes for 2019 should be between \$30-35 million
- **CAPEX** for full year 2019 is expected to be between \$205-\$215 million and we expect reimbursables to be around \$115 million for the full year. Net CAPEX around \$90-100 million.

### **Continued Operational Focus to Drive Solid Results**



### COURAGE

We act as leaders to face challenges boldly and with confidence.

# Appendix



**Exterran Corporation:** 

EBITDA, as adjusted, a non-GAAP measure, is defined as net income (loss) excluding income (loss) from discontinued operations (net of tax), cumulative effect of accounting changes (net of tax), income taxes, interest expense (including debt extinguishment costs), depreciation and amortization expense, impairment charges, restructuring and other charges, non-cash gains or losses from foreign currency exchange rate changes recorded on intercompany obligations, expensed acquisition costs and other items.

Gross Margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue. The Company evaluates the performance of its segments based on gross margin for each segment. Total gross margin, a non-GAAP measure, is included as supplemental information.

EBITDA, as adjusted margin, a non-GAAP measure, is defined as EBITDA, as adjusted, divided by revenue.

Free Cash Flow, a non-GAAP measure, is defined as net cash flow provided by operating activities from continuing opeartions less capital expenditures.



EBITDA, as adjusted and EBITDA, as adjusted Margin Reconciliation
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(\$ in thousands)

	Q4-18
Net income	\$ 14,073
Income from discontinued operations, net of tax Depreciation and amortization	(19,346) 31,601
Restatement related charges	42
Restructuring and other charges	311
Interest expense	7,430
Loss on currency exchange rate remeasurement of intercompany	
balances	996
Provision for income taxes	 16,365
EBITDA, as adjusted	\$ 51,472
Revenue	\$ 332,153

EBITDA, as adjusted Margin 15.5%

## Non-GAAP Financial Measures



<u>Gross Margin Reconciliation</u> (\$ in thousands)			
	Q4-2017	Q3-2018	Q4-2018
Income before income taxes	\$ 5,165	\$ 11,150	\$ 11,092
Selling, general and administrative	44,463	45,103	44,674
Depreciation and amortization	29,714	31,108	31,601
Long-lived asset impairment	5,700	2,054	-
Restatement related charges (recoveries), net	408	(342)	42
Restructuring and other charges	154	264	311
Interest expense	7,497	7,685	7,430
Other (income) expense, net	537	(285)	145
Total gross margin	\$ 93,638	\$ 96,737	\$ 95,295

### **Free Cash Flow Reconciliation**

Net cash flow provided by operating activities from continuing operations	\$ 64,503
Less: Capital Expenditures	 62,882
Free Cash Flow	\$ 1,621