



A SYSTEMS AND PROCESS COMPANY



Photo courtesy of Marathon Petroleum Corporation

Exterran Corporation 2Q19 Earnings Presentation

Forward Looking Statements



All statements in this presentation (and oral statements made regarding the subjects of this presentation) other than historical facts are forward looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements may include words such as “guidance,” “anticipate,” “estimate,” “expect,” “forecast,” “project,” “plan,” “intend,” “believe,” “confident,” “may,” “should,” “can have,” “likely,” “future” and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. These forward looking statements rely on a number of assumptions concerning future events and are subject to a number of uncertainties and factors that could cause actual results to differ materially from such statements, many of which are outside the control of Exterran Corporation (“Exterran”, “the company”, “we,” “our” or “us”) which could cause actual results to differ materially from such statements. Examples of forward looking information in this presentation include, but are not limited to: the industry fundamentals, including the overall outlook, our expectations regarding future economic and market conditions and trends; our operational and financial strategies, including our planned capital expenditures; our financial and operational outlook; demand and growth opportunities for our products and services.

Any such forward looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond our control) and assumptions. While we believe that the assumptions concerning future events are reasonable, we caution that there are inherent difficulties in predicting certain important factors that could impact the future performance or results of our businesses. Among the factors that could cause results to differ materially from those indicated by such forward-looking statements are: local, regional, national and international economic conditions and the impact they may have on Exterran and its customers; Exterran’s reduced profit margins or loss of market share resulting from competition or the introduction of competing technologies by other companies; Exterran’s ability to secure new product sales customers; conditions in the oil and gas industry, including a sustained imbalance in the level of supply or demand for oil or natural gas or a sustained low price of oil or natural gas; Exterran’s ability to timely and cost-effectively execute projects; Exterran enhancing its asset utilization, particularly with respect to its fleet of compressors; Exterran’s ability to integrate acquired businesses; employment and workforce factors, including the ability to hire, train and retain key employees; Exterran’s ability to accurately estimate costs and time required under Exterran’s fixed price contracts; liability related to the use of Exterran’s products and services; changes in political or economic conditions in key operating markets, including international markets; changes in current exchange rates, including the risk of currency devaluations by foreign governments, and restrictions on currency repatriation; risks associated with Exterran’s operations, such as equipment defects, equipment malfunctions, environmental discharges, and natural disasters; risks associated with cyber-based attacks or network security breaches; any non-performance by third parties of their contractual obligations, including the financial condition of our customers; changes in safety, health, environmental and other regulations; and Exterran’s indebtedness and its ability to fund its operations, capital commitments and other contractual cash obligations, including our debt obligations.

Any forward looking statement speaks only as of the date on which such statement is made and obligation to correct or update any forward looking statement, whether as a result of new information, future events, or otherwise, except as required by applicable law. These forward looking statements are also affected by the risk factors, forward looking statements and challenges and uncertainties described in the 2018 Form 10-K for the year ended December 31, 2018, and those set forth from time to time in our filings with the Securities and Exchange Commission, which are currently available on the SEC’s website, www.sec.gov. The discussion of these risks is specifically incorporated by reference into this presentation. Except as required by law, we expressly disclaim any intention or obligation to revise or update any forward looking statements whether as a result of new information, future events or otherwise.

Financial Highlights



- ✔ EBITDA, as adjusted⁽¹⁾ for 2Q19 of \$53.2 million, with EBITDA, as adjusted margin of 14%
- ✔ Exterran Contract Operations (ECO) backlog ended 2Q19 at \$1.32 billion
- ✔ Book to bill within Product Sales was 0.3x for 2Q19. Orders off to stronger start in 3Q
- ✔ Operating cash flow was \$35 million for 2Q19. Leverage⁽²⁾ was 2.0x at the end of 2Q19
- ✔ Repurchased 1.02 million shares for \$14 million in aggregate during the quarter

(1) See appendix for detailed reconciliation of EBITDA, as adjusted, and EBITDA, as adjusted margin.

(2) Total Leverage Ratio as defined in our credit agreement as Total Indebtedness to EBITDA (as further defined in our credit agreement)

Key Operational Highlights



Contract Operations

- Contract with large customer extended through the end of the year
- International wins allow for re-deployment of assets
- Revenue opportunity set sits north of \$2 billion



Aftermarket Services Win

- Upgrade win in MEA region
- Several Latin America wins
- Parts agreement win in the U.S.



Water Momentum

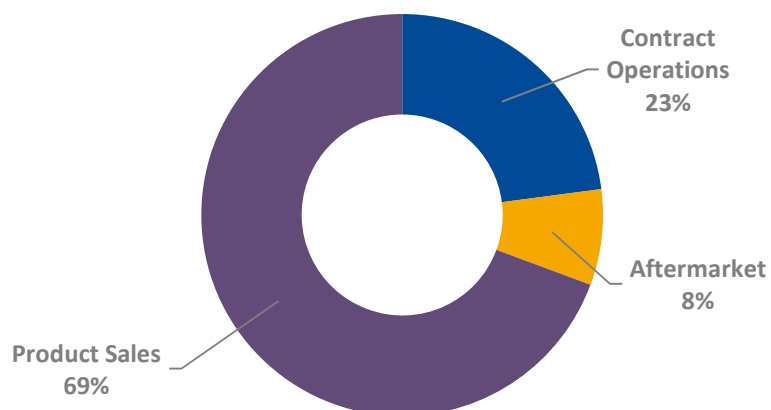
- Commenced operations on first units in the U.S.
- Bid book remains strong
- Further discussions with large NAM E&Ps, Midstream providers and international customers underway



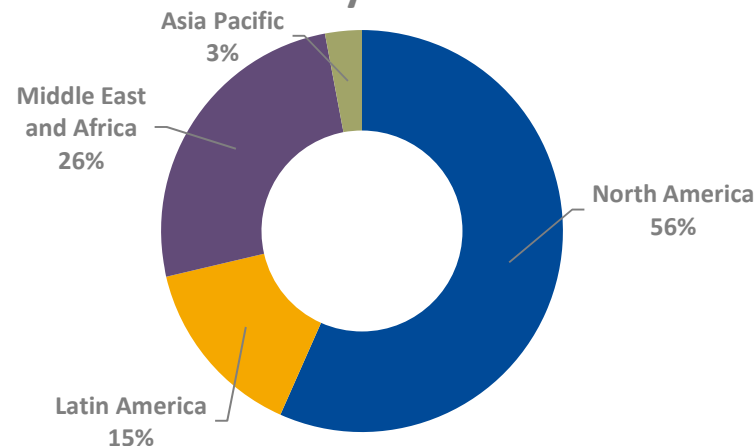
2Q 2019 Revenue Mix



Revenue by Segment



Revenue by Geomarket



	1Q 2019	2Q 2019	Seq Δ	2Q 2018	YoY Δ
Contract Operations	\$86	\$90	5%	\$91	-2%
Aftermarket	\$27	\$30	10%	\$32	-7%
Product Sales	\$238	\$271	14%	\$220	23%
Total Revenues	\$351	\$391	11%	\$343	14%

Gross Margin ⁽¹⁾					
Contract Operations	\$57	\$59	4%	\$59	0%
Aftermarket	\$7	\$9	38%	\$9	6%
Product Sales	\$29	\$30	5%	\$28	9%
Total Gross Margin	\$93	\$99	7%	\$96	3%

	Seq Δ (bps)		YoY Δ (bps)	
Contract Operations	67%	66%	-46	65%
Aftermarket	24%	30%	609	27%
Product Sales	12%	11%	-88	13%
Total Gross Margin %	26%	25%	-104	28%

Revenue by Geomarket	1Q 2019	2Q 2019	Seq Δ	2Q 2018	YoY Δ
North America	\$199	\$221	11%	\$222	0%
Latin America	\$61	\$57	-5%	\$73	-21%
Middle East and Africa	\$83	\$100	21%	\$31	220%
Asia Pacific	\$9	\$11	25%	\$17	-33%
Total Revenues	\$351	\$391	11%	\$343	14%

(1) See appendix for detailed reconciliation of Total Gross Margin.

2019 Strategic Priorities

The background of the slide is a 3D rendering of an industrial facility, possibly a water treatment plant, situated in a lush green field with rolling hills in the distance. The facility includes various pipes, tanks, and structures. Overlaid on this image are five white rectangular boxes with blue borders, each containing a strategic priority.

- ✓ Execute large Contract Operation wins and grow backlog

- ✓ Build out North American service business

- ✓ Scale our water treatment business globally

- ✓ Drive new product development to create differentiation

- ✓ Produce strong free cash flow while improving returns

ACCOUNTABILITY

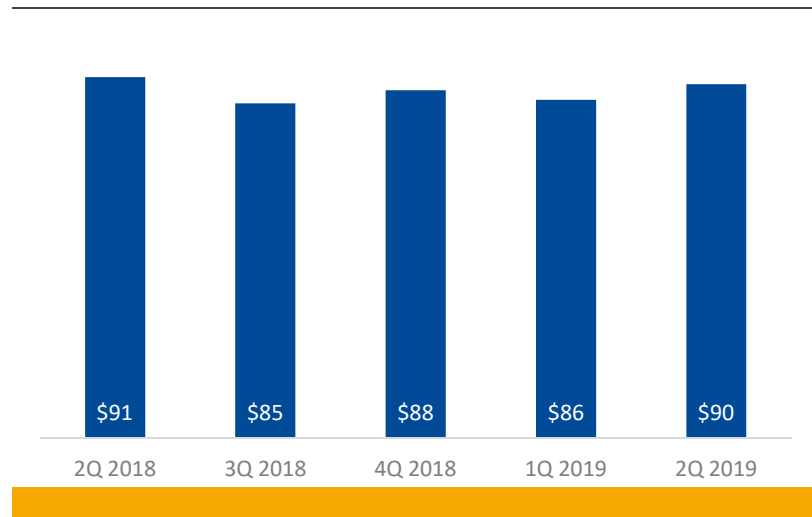
We take responsibility
for our actions.

Financial Overview

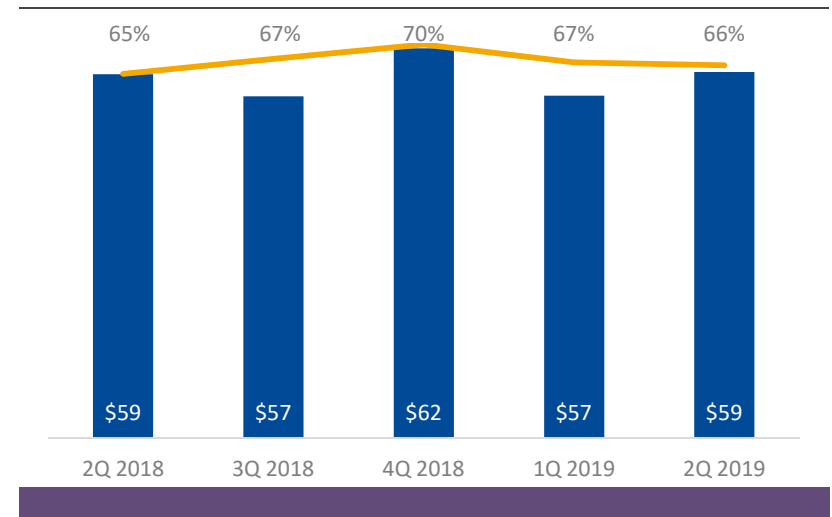
Exterran Contract Operations (ECO)



Revenue (\$MM)



Gross Margin⁽¹⁾ (\$MM) and Margin (%)



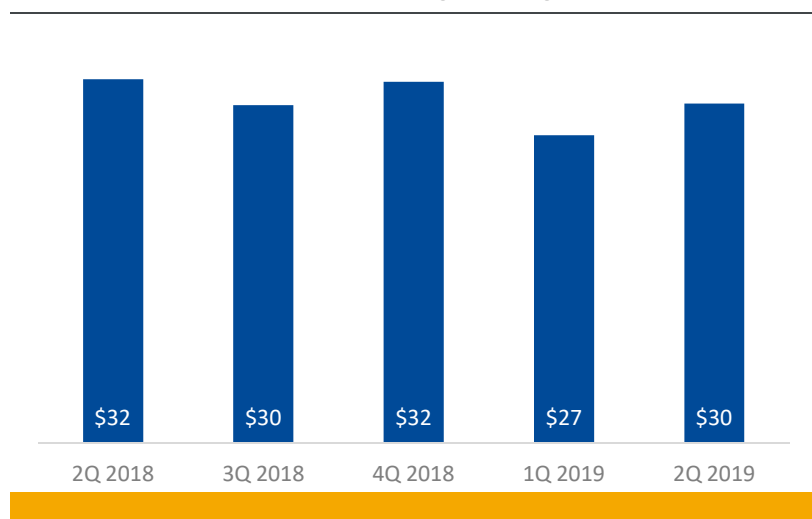
- Revenue was up 5% sequentially and margin rate was down 46 bps
- Revenue increase driven by commencement of a Middle Eastern project
- Contract Operations backlog stands at \$1.32 billion

(1) Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

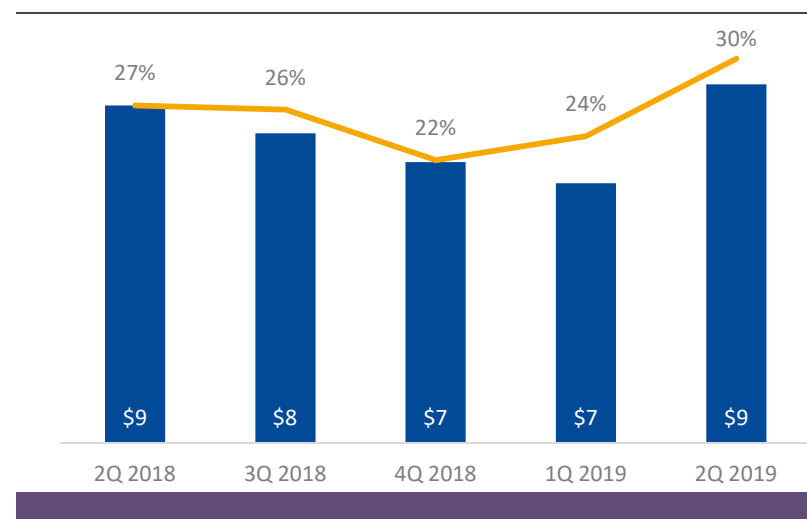
Aftermarket Services (AMS)



Revenue (\$MM)



Gross Margin⁽¹⁾ (\$MM) and Margin (%)



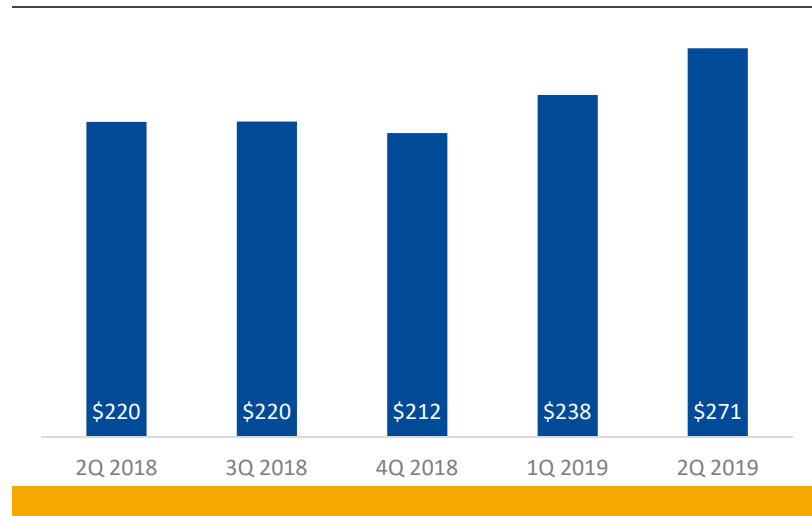
- Revenue was up 10% sequentially and margin rate increased 609 bps
- Revenue increase driven by 2Q seasonal recovery and our commercial successes
- Focus on core business as we exit non-strategic contracts and expand O&M

(1) Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

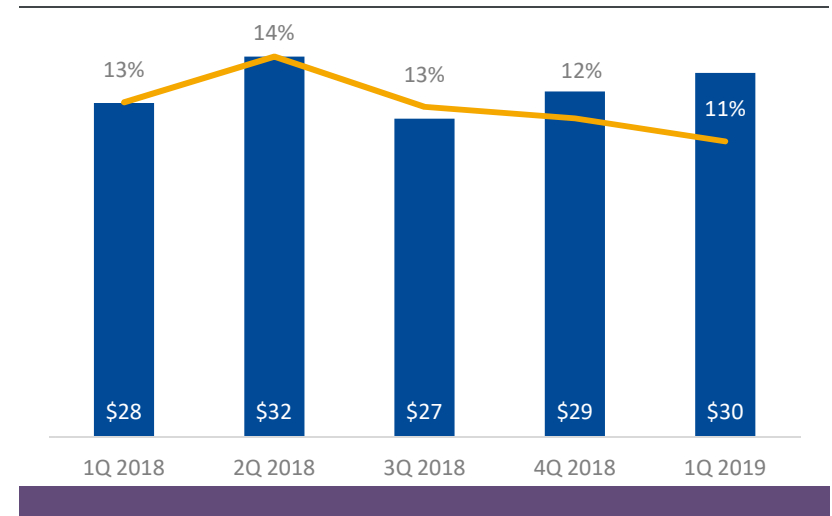
Product Sales



Revenue (\$MM)



Gross Margin⁽¹⁾ (\$MM) and Margin (%)



- Revenue was up 14% with margin rate down 88 bps
- Negative mix drove the margin rate slightly lower
- Backlog for the quarter ended at \$362 million

(1) Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

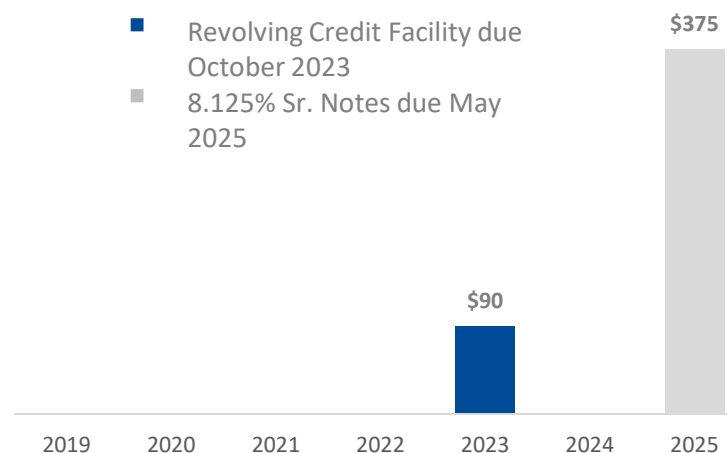
Debt and Liquidity



Liquidity Summary

In Millions	June 30, 2019
Revolving Credit Facility Capacity	\$700
Borrowings Under Facility	(\$90)
Letters of Credit	(\$22)
Revolving Credit Facility Availability	\$529
Cash	\$17
Total Liquidity	\$546

Debt Maturity Schedule (\$MM)



- ✓ 2019 committed growth CAPEX slated around \$165-170 million
- ✓ Total CAPEX of around \$200 million
- ✓ Reimbursable CAPEX of \$110 million

- ✓ Leverage ratio at quarter end was 2.0x

Capital Discipline Focused on Driving Shareholder Value

3Q 2019 Currently Expected Outlook



3Q19 Contract Operations

- **Revenue** in the mid-\$90 million range
- **Gross margin** in the low to mid 60% range

3Q19 Aftermarket

- **Revenue** should be relatively flat sequentially
- **Gross margin** in the mid 20% range

3Q19 Product Sales

- **Revenue** between \$175-\$180 million
- **Gross margin** relatively flat sequentially

Other Corporate Items

- **3Q19 SG&A** expected to be between \$40-42 million
- **Cash taxes** for 2019 should be between \$25-\$30 million
- **CAPEX** for full year 2019 is expected to be around \$200 million and we expect reimbursables to be around \$110 million for the full year. Net CAPEX around \$90 million.

Continued Operational Focus to Drive Solid Results

COURAGE

We act as leaders to
face challenges boldly
and with confidence.

Appendix

Non-GAAP Financial Measures



Exterran Corporation:

EBITDA, as adjusted, is a non-GAAP measure, defined as net income (loss) excluding income (loss) from discontinued operations (net of tax), cumulative effect of accounting changes (net of tax), income taxes, interest expense (including debt extinguishment costs), depreciation and amortization expense, impairment charges, restructuring and other charges, non-cash gains or losses from foreign currency exchange rate changes recorded on intercompany obligations, expensed acquisition costs and other items.

Gross Margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue. The Company evaluates the performance of its segments based on gross margin for each segment. Total gross margin, a non-GAAP measure, is included as supplemental information.

EBITDA, as adjusted margin, is a non-GAAP measure, defined as EBITDA, as adjusted, divided by revenue.

Free Cash Flow, a non-GAAP measure, is defined as net cash flow provided by operating activities from continuing operations less capital expenditures.

Non-GAAP Financial Measures



EBITDA, as adjusted and EBITDA, as adjusted Margin Reconciliation

(\$ in thousands)

	Q2-2019
Net loss	\$ (7,305)
Income from discontinued operations, net of tax	(7,457)
Depreciation and amortization	36,319
Long-lived asset impairment	5,919
Restatement recoveries	(28)
Restructuring and other charges	5,788
Interest expense	9,928
Gain on currency exchange rate remeasurement of intercompany balances	(591)
Provision for income taxes	10,592
EBITDA, as adjusted	<u>\$ 53,165</u>

Revenue	390,874
% of revenue	14%

Non-GAAP Financial Measures



Gross Margin Reconciliation

(\$ in thousands)

	Q2-2018	Q1-2019	Q2-2019
Income (loss) before income taxes	\$ 8,153	\$ 3,583	\$ (4,170)
Selling, general and administrative	44,382	43,452	45,636
Depreciation and amortization	30,184	38,217	36,319
Long-lived asset impairment	-	-	5,919
Restatement related charges (recoveries), net	(597)	48	(28)
Restructuring and other charges	1,422	384	5,788
Interest expense	6,883	8,163	9,928
Other (income) expense, net	5,204	(1,245)	(477)
Total gross margin	<u>\$ 95,631</u>	<u>\$ 92,602</u>	<u>\$ 98,915</u>

Free Cash Flow Reconciliation

Net cash flow provided by operating activities from continuing operations	\$ 34,801
Less: Capital Expenditures	<u>49,762</u>
Free Cash Flow	<u>\$ (14,961)</u>