

#### A SYSTEMS AND PROCESS COMPANY



Exterran Corporation
1Q19 Earnings Presentation

# Forward Looking Statements



All statements in this presentation (and oral statements made regarding the subjects of this presentation) other than historical facts are forward looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements may include words such as "guidance," "anticipate," "expect," "forecast," "project," "plan," "intend," "believe," "confident," "may," "should," "can have," "likely," "future" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. These forward looking statements rely on a number of assumptions concerning future events and are subject to a number of uncertainties and factors that could cause actual results to differ materially from such statements, many of which are outside the control of Exterran Corporation ("Exterran", "we," "our" or "us") which could cause actual results to differ materially from such statements. Examples of forward looking information in this presentation include, but are not limited to: the industry fundamentals, including the overall outlook, our expectations regarding future economic and market conditions and trends; our operational and financial strategies, including our planned capital expenditures; our financial and operational outlook; demand and growth opportunities for our products and services.

Any such forward looking statements are not guarantees of performance or results, and involve risks, uncertainties (some of which are beyond our control) and assumptions. While we believe that the assumptions concerning future events are reasonable, we caution that there are inherent difficulties in predicting certain important factors that could impact the future performance or results of our businesses. Among the factors that could cause results to differ materially from those indicated by such forward-looking statements are: local, regional, national and international economic conditions and the impact they may have on Exterran and its customers; Exterran's reduced profit margins or loss of market share resulting from competition or the introduction of competing technologies by other companies; Exterran's ability to secure new product sales customers; conditions in the oil and gas industry, including a sustained imbalance in the level of supply or demand for oil or natural gas or a sustained low price of oil or natural gas; Exterran's ability to timely and cost-effectively execute projects; Exterran enhancing its asset utilization, particularly with respect to its fleet of compressors; Exterran's ability to integrate acquired businesses; employment and workforce factors, including the ability to hire, train and retain key employees; Exterran's ability to accurately estimate costs and time required under Exterran's fixed price contracts; liability related to the use of Exterran's products and services; changes in political or economic conditions in key operating markets, including international markets; changes in current exchange rates, including the risk of currency devaluations by foreign governments, and restrictions on currency repatriation; risks associated with Exterran's operations, such as equipment defects, equipment malfunctions and natural disasters; risks associated with cyber-based attacks or network security breaches; any non-performance by third parties of their contractual obligations, includ

Any forward looking statement speaks only as of the date on which such statement is made and obligation to correct or update any forward looking statement, whether as a result of new information, future events, or otherwise, except as required by applicable law. These forward looking statements are also affected by the risk factors, forward looking statements and challenges and uncertainties described in the 2018 Form 10-K for the year ended December 31, 2018, and those set forth from time to time in our filings with the Securities and Exchange Commission, which are currently available on the SEC's website, www.sec.gov. The discussion of these risks is specifically incorporated by reference into this presentation. Except as required by law, we expressly disclaim any intention or obligation to revise or update any forward looking statements whether as a result of new information, future events or otherwise.

# Financial Highlights



- EBITDA, as adjusted<sup>(1)</sup> for 1Q19 of \$50.2 million, with EBITDA, as adjusted margin of 14%
- Exterran Contract Operations (ECO) backlog ended 1Q19 at \$1.36 billion

- Book to bill within Product Sales was 0.4x for 1Q19, a slow start to the year and a focus on capital disciplined from customers drove slower orders
- Operating cash flow was \$49 million for 1Q19. Leverage<sup>(2)</sup> was 1.9x at the end of 1Q19
- Bought back \$4.7 million in shares during the quarter
  - (1) See appendix for detailed reconciliation of EBITDA, as adjusted, EBITDA, as adjusted margin.
  - (2) Total Leverage Ratio as defined in our credit agreement as Total Indebtedness to EBITDA (as further defined in our credit agreement)

# 1Q19 Key Operational Highlights



# Latin America ECO Progressing

- Opportunities across region moving forward
- Wins in Argentina during the quarter
- Other opportunities this year in the region

#### Middle East Projects

- Large Iraq project progressing well
- Strong operating performance on existing plants
- Solid returns and cash flow from new projects



#### **EWS Commercial Win**

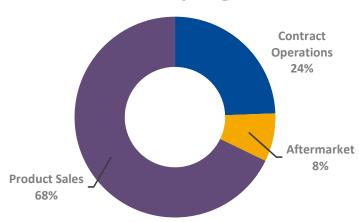
- First U.S. ECO win for FWS
- Several other pilots expected to be deployed
- Further discussions with large NAM E&Ps and international customers underway



### 1Q 2019 Revenue Mix



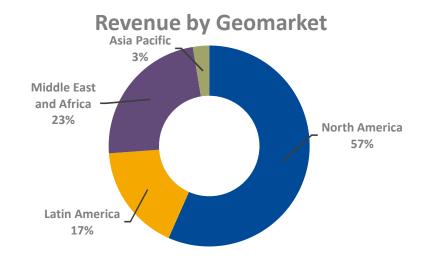
#### **Revenue by Segment**



	4Q 2018	1Q 2019	Seq Δ	1Q 2018	ΥοΥ Δ
Contract Operations	\$88	\$86	-3%	\$96	-11%
Aftermarket	\$32	\$27	-15%	\$26	4%
Product Sales	\$212	\$238	13%	\$228	5%
Total Revenues	\$332	\$351	6%	\$350	0%

Gross Margin <sup>(1)</sup>					
Contract Operations	\$62	\$57	-7%	\$61	-7%
Aftermarket	\$7	\$7	-8%	\$7	-12%
Product Sales	\$27	\$29	9%	\$27	6%
Total Gross Margin	\$95	\$93	-3%	\$96	-3%

Gross Margin % <sup>(1)</sup>			Seq ∆ (bps)		YoY Δ (bps)
Contract Operations	70%	67%	-318	63%	331
Aftermarket	22%	24%	190	28%	-423
Product Sales	13%	12%	-44	12%	18
Total Gross Margin %	29%	26%	-234	27%	-98



Revenue by Geomarket	4Q 2018	1Q 2019	Seq ∆	1Q 2018	ΥοΥ Δ
North America	\$190	\$199	5%	\$232	-14%
Latin America	\$69	\$61	-12%	\$68	-11%
Middle East and Africa	\$64	\$83	29%	\$26	217%
Asia Pacific	\$10	\$9	-5%	\$24	-63%
Total Revenues	\$332	\$351	6%	\$350	0%

(1) See appendix for detailed reconciliation of Total Gross Margin.

# 2019 Strategic Priorities







#### CUSTOMER FOCUS

We do what we say and what is right for our customers.

# **Macro Overview**

#### North America



- The U.S. remains one of our most robust markets given the demand for compression and processing and treating facilities.
- Significant natural gas growth over next several years provides good visibility into P&T needs.
- Focus on capital deployment causing delays in orders.
- Produced water treatment continues to gain traction around the industry.



#### Latin America



- Argentina Vaca Muerta continuing momentum with additional opportunities to put assets to work in the country.
- Brazil IOC investments are a leading indicator for future growth.
- Bolivia interregional gas agreements and field developments signal continued demand.



# Middle East/Africa



- Robust region for EXTN with the largest capital growth opportunities internationally.
- Oman demand across product lines strong, including EWS.
- Kuwait large opportunities on the horizon driven by continued investments.
- Iraq, North Africa, Bahrain, and other African countries showing greater potential.



#### Asia Pacific



- FPSO market is showing signs of resurgence.
- Regional expertise is an advantage in upcoming AMS opportunities, specifically around FPSO upgrades.
- LNG demand in the region could prove to be large longer-term play.





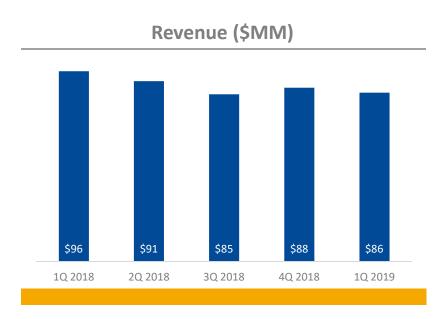
#### ACCOUNTABILITY

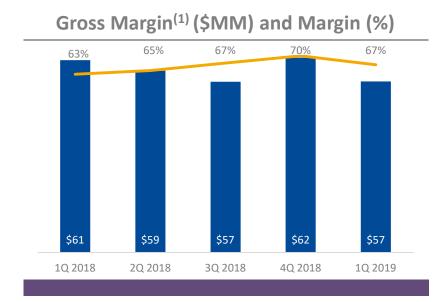
We take responsibility for our actions.

# Financial Overview

# **Exterran Contract Operations (ECO)**





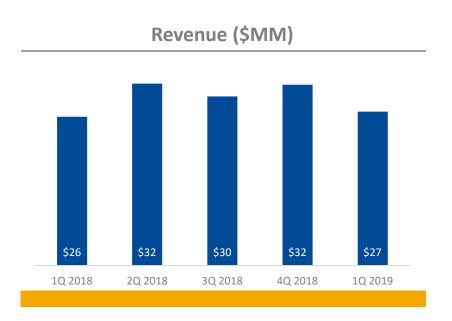


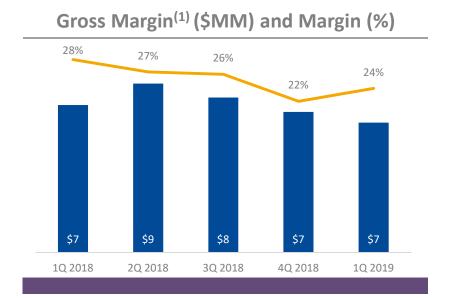
- Revenue was down 3% sequentially and margin rate was down 318 bps
- Margin rate declined to more normalized levels, as expected
- ECO Backlog stands at \$1.36 billion

<sup>(1)</sup> Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

# Aftermarket Services (AMS)





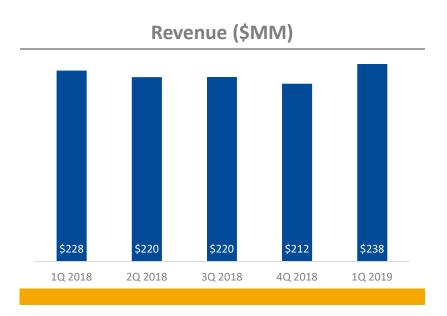


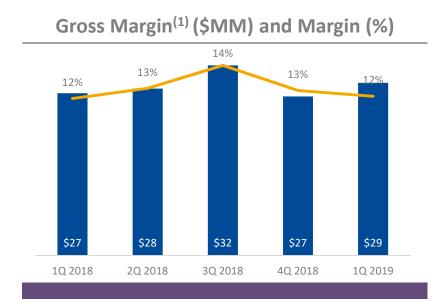
- Revenue was down 15% sequentially while margin rate increased 190 bps
- Seasonal impact to parts sales drove revenue decline
- Focus on core business as we exit non-strategic contracts and expand O&M

<sup>(1)</sup> Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

#### **Product Sales**







- Revenue was up 13% with margin rate down 44 bps
- Negative mix drove the margin rate slightly lower
- Backlog for the quarter ended at \$554 million

<sup>(1)</sup> Gross margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue.

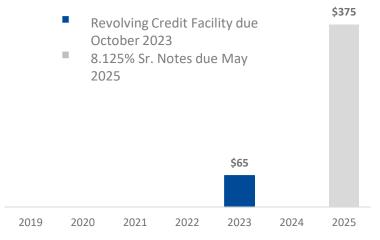
### **Debt and Liquidity**



#### **Liquidity Summary**

In Millions	March 31, 2019
Revolving Credit Facility Capacity	\$700
Borrowings Under Facility	(\$65)
Letters of Credit	(\$55)
Revolving Credit Facility Availability	\$548
Cash	\$19
Total Liquidity	\$567





- ✓ 2019 committed growth CAPEX slated around \$170 million
- ✓ Total CAPEX of around \$205-215 million
- ✓ Reimbursable CAPEX of \$115 million

✓ Optimal leverage between 2.0x-2.5x (1.9x 1Q19)

### **Capital Discipline Focused on Driving Shareholder Value**



#### **2Q19 Contract Operations**

- Revenue around \$90 million
- Gross margin in the low to mid 60% range

#### **2Q19 Aftermarket**

- Revenue should be around \$30 million
- Gross margin in the low to mid 20% range

#### **2Q19 Product Sales**

- Revenue up mid single digits sequentially
- Gross margin rate relatively flat sequentially

#### **Other Corporate Items**

- 2Q19 SG&A should be roughly \$45 million
- Cash taxes for 2019 should be around \$30 million
- CAPEX for full year 2019 is expected to be between \$205-\$215 million and we expect reimbursables to be around \$115 million for the full year. Net CAPEX around \$90-100 million.

#### **Continued Operational Focus to Drive Solid Results**



#### COURAGE

We act as leaders to face challenges boldly and with confidence.

# Appendix

#### Non-GAAP Financial Measures



#### **Exterran Corporation:**

EBITDA, as adjusted, is a non-GAAP measure, defined as net income (loss) excluding income (loss) from discontinued operations (net of tax), cumulative effect of accounting changes (net of tax), income taxes, interest expense (including debt extinguishment costs), depreciation and amortization expense, impairment charges, restructuring and other charges, non-cash gains or losses from foreign currency exchange rate changes recorded on intercompany obligations, expensed acquisition costs and other items.

Gross Margin is defined as revenue less cost of sales (excluding depreciation and amortization expense). Gross margin percentage is defined as gross margin divided by revenue. The Company evaluates the performance of its segments based on gross margin for each segment. Total gross margin, a non-GAAP measure, is included as supplemental information.

EBITDA, as adjusted margin, is a non-GAAP measure, defined as EBITDA, as adjusted, divided by revenue.

Free Cash Flow, a non-GAAP measure, is defined as net cash flow provided by operating activities from continuing operations less capital expenditures.

### Non-GAAP Financial Measures



# EBITDA, as adjusted and EBITDA, as adjusted Margin Reconciliation (\$ in thousands)

Net loss	\$ (5,394)
Income from discontinued operations, net of tax	(163)
Depreciation and amortization	38,217
Restatement related charges	48
Restructuring and other charges	384
Interest expense	8,163
Gain on currency exchange rate remeasurement of intercompany balances	(238)
Provision for income taxes	 9,140
EBITDA, as adjusted	\$ 50,157

Revenue	351,446
% of revenue	14%

Q1-2019

### Non-GAAP Financial Measures



#### **Gross Margin Reconciliation**

(\$ in thousands)

	Q1-2018	Q4-2018	Q1-2019	
Income before income taxes	\$ 9,430	\$ 11,092	\$ 3,583	
Selling, general and administrative	44,242	44,674	43,452	
Depreciation and amortization	31,029	31,601	38,217	
Long-lived asset impairment	1,804	-	-	
Restatement related charges	621	42	48	
Restructuring and other charges	-	311	384	
Interest expense	7,219	7,430	8,163	
Other (income) expense, net	1,420	145	(1,245)	
Total gross margin	\$ 95,765	\$ 95,295	\$ 92,602	

#### **Free Cash Flow Reconciliation**

(\$ in thousands)

Net cash flow provided by operating activities from continuing operations	\$ 49,025
Less: Capital Expenditures	76,354
Free Cash Flow	\$ (27,329)